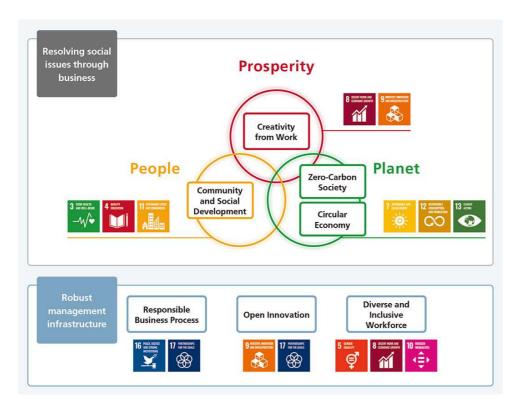
Sustainability Promotion

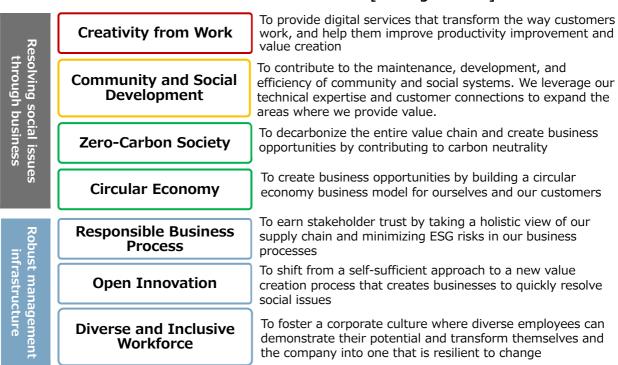
Action Plan from Fiscal 2023 to Fiscal 2025

The Ricoh Group has identified seven material issues in two areas, "Resolving social issues through business," and "Robust management infrastructure," and set ESG targets in linkage with the material issues. PFU has set ESG targets that are consistent with the Ricoh Group ESG targets.

Seven Material Issues for Ricoh Group



[Strategic Intent]



PFU ESG Targets

In fiscal 2024, we will work to achieve ESG targets related to the material issues of "Creativity from Work," "Zero-Carbon Society," "Circular Economy," "Responsible Business Process," and "Diverse and Inclusive Workforce."

Material Issues		ESG Indicators			Results for Fiscal 2023	Results for Fiscal 2024	Targets for Fiscal 2025
Resolving social issues through business	Creativity from Work	Sales of high-end scanners with high added value that contribute to customers' business efficiency (fi series: global sales volume)			369,824 units	327,204 units	360,000 units
	Zero- Carbon Society	Reduction rate of Scope 1 and 2 GHG emissions (compared to fiscal 2015)			$5,126 \text{ tons}$ of CO_2 $(41.4\%$ reduction)	$2,059$ tons of CO_2 (76.5% reduction)	$2,076 \text{ tons}$ of CO_2 (76.3% reduction)
		Reduction rate of Scope 3 GHG emissions	Product compliance with the International ENERGY STAR Program	Scanner products	Product compliance with EPEAT: 100% (3 products)	100% (1 model)	100%
			Acquisition of EPEAT	Scanner products	Product compliance with EPEAT: 100% (3 products)	100% (1 model)	100%
			Environmental performance index	Embedded computing products	4.01	3.82	-
				Interactive KIOSKs	14.36	11.276	10.46 or less
				Network appliance products	0.537	0.555	0.611 or less
				Security products	0.256	0.254	0.252 or less
			Amount of environmental contribution to our customers' places of business by providing customers with our products	Embedded computing products	9,465 tons of CO ₂	10,598 tons of CO ₂	-
				Interactive KIOSKs	1,732 tons of CO ₂	1,367 tons of CO₂	762 tons of CO ₂
				Network appliance products	339.6 tons of CO ₂	340.8 tons of CO ₂	294.1 tons of CO ₂
				Security products	660.3 tons of CO ₂	652.71 tons of CO ₂	633.0 tons of CO ₂
			Environmental contribution to our customers' places of business by providing environmentally conscious solutions	Documents	1,295.1 tons of CO ₂	1093.6 tons of CO ₂	677.6 tons of CO ₂
				Solutions	5,977 tons of CO ₂	$6,108.1$ tons of CO_2	4,126 tons of CO₂

	Circular Economy	Percentage of new resources used in products	Percentage of new resources used	Scanner products	95.6%	95.3%	93.9%.
			Reduction in percentage of packaging materials made using virgin plastics made from fossil fuels (compared to fiscal 2020)	Scanner/keyboard products	22.5% reduction	31.0% reduction	14.5% reduction
t management infr	Responsible Business Process	CHRB score ICT sector assessment	RBA-SAQ score	16 Million 17 Million 17 Million 17 Million 18 Million	89.6%	91.9%	85%
	Diverse and Inclusive Workforce	Engagement score		3.57	3.67	3.74	
		Female manager ratio		8.4%	8.6%	8.5%	

Carbon Neutral

Based on the Ricoh Group environmental targets, we aim to achieve net zero GHG emissions by fiscal 2050. Our fiscal 2040 target is to achieve virtually zero Scope 1 and 2 GHG emissions and 100% renewable energy for all the electricity used in our business activities.

■ Efforts towards Scope 1 and 2

While promoting the sustainable conservation of energy, we are also advancing toward the adoption of renewable energy.

PFU has set a reduction target for fiscal 2030 consistent with the levels required to limit global warming to below 1.5 degrees Celsius.

■ Efforts towards Scope 3

The reduction of CO_2 emissions has been required across the entire supply chain of our business operations, from upstream to downstream, such as procurement, transportation, and use.

PFU has set a reduction target for fiscal 2030 that focuses on three categories with high emission rates: "Purchased products and services (Category 1)", "Upstream transportation and distribution (Category 4)", and "Use of sold products (Category 11)".

■ Efforts for a Wider Dissemination of Renewable Energy

As a member of the Ricoh Group participating in RE100 (*1), PFU is working to help disseminate renewable energy use throughout society. The amount of electricity generated from renewable energy sources in fiscal 2024 is 7,524 MWh.

Since April 2024, our headquarters and ProDeS Center have been using 100% renewable energy supplied by Ricoh Japan Corporation.

*1: The RE100 initiative is led by the Climate Group in partnership with the CDP. In Japan, the Japan Climate Leaders' Partnership (JCLP) has been acting as a local partner since April 2017 in encouraging Japanese companies to participate in these dissemination efforts.



Renewable Energy Power
Supply Certificate

Ricoh Group decarbonization goals

	Target for fiscal 2030	Target for fiscal 2040	Fiscal 2050	
Connol Connol	63% reduction compared	Virtually zero GHG		
Scope1, Scope2	to fiscal 2015	emissions		
	40% reduction compared			
	to fiscal 2015	63% reduction compared	Net zero GHG emissions	
Scope3	(Procurement,	to fiscal 2015		
	transportation and use	(All categories)		
	categories)			
Renewable energy	50%	100%		
ratio	50%	100%		

■ Registered as a Zero-Carbon City Kahoku Promotion Partner

We have joined the initiative led by Kahoku City to realize a Zero-Carbon City and were officially registered as a "Zero-Carbon City Kahoku Promotion Partner" on February 25, 2024. This registration system recognizes businesses that collaborate with Kahoku City in efforts to achieve a decarbonized society. Moving forward, we will continue working toward reducing environmental impact and building a sustainable society through co-creation with the local community.



Promotion Partner Registration Certificate